

Policy for the Treatment of Salary Overpayments and Underpayments

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Purpose of Agreement	The purpose of this policy is to detail the process that will be followed when a member of staff receives an incorrect salary or expense payment.
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Amendments Summary:

Please fill the table below:

Amend No	Issued	Page	Subject	Action Date
Version 3	March 2021	9	LCFS Referral	March 2021
(4 on		8	HR PAF review – insert new 3.5.2 and	
policy)			small amendment to 3.5.3.	
			Update references amendments to	
			specific officers of the Trust	
		14	Updated Equality Impact Assessment	
			Template	
		Throughout	Replaced Senior Pay and	
			Remuneration Mgr. with Head of	
			People Operations	
Version 6	September	Various	Standard 3 year review, changes to job	September
	2022		titles and removal of section on loan	2022
			as not relevant to overpayments	

Review Log:

Include details of when the document was last reviewed:

Version Number	Review Date	Lead Name	Ratification Process	Notes
1	01 June 2016	Associate Director Finance		Summary of Policy included, Titles changed
2 (3 on policy)	28 May 2019	Deputy Director of Finance		Update to summary and various minor word amendments
3 (4 on policy)	March 2021	Deputy Director of Finance	Changes to policy approved via Chair's action	Minor amends detailed as above
5	June 2022	Deputy Director of Finance	Chair's action approved extension request to November 2022 to allow time to sufficiently review and consult with key colleagues	No changes made to the policy; content remains current
6	September 2022	Deputy Director of Finance	Policy Steering Group, Clinical Executive Group	Changes outlined above in amendment summary table

SUMMARY OF POLICY

This policy details the process that will be followed when a member of staff receives an incorrect salary or expense payment, including payment to third parties such as childcare vouchers. For the purposes of this policy, a salary overpayment or underpayment covers any payment made through the payroll to an employee.

The implementation of this policy will ensure a consistent approach is taken for all over or underpayments, setting out when to report to the Trust's Local Counter Fraud Specialist for further investigation.

The policy outlines how payment errors may be identified. These would be the employees themselves upon receipt of their salary identify that an error has occurred, a member of the Peoples Services team may identify that an error has occurred or a member of the payroll team may identify that an error has occurred. Additionally, the budget manager or member of the finance team may identify that an error has occurred.

Discrepancies in pay relating to the underpayment or overpayment of expenses or unsocial hours must be logged with the Payroll Service desk either through email (sbs.payrollhelpdesk@nhs.net) or telephone (030 3123 1114). Any other queries relating to salary payments should be logged with the People Services team.

The policy details the process for resolving overpayment errors. Explaining that any relevant changes will be input onto the ESR system, a retrospective report is generated, which identifies the reason for the overpayment. SBS pay assistant will calculate the amount of the payment error. Once the error has been verified as correct the pay adjustment process or overpayment process will begin.

For underpayments individuals should report these in the same way as stated for overpayments above, so that the relevant team can take any appropriate action. If the employee has received less than 100% of their basic pay, a financial hardship payment may be made.

The policy then goes on to explain the roles and responsibilities of Employees, Budget/Line Managers, SBS Payroll, People Services Team, Finance Team, the Head of People Operations, and the Local Counter Fraud Service.

Further detail on the above may be found within the full policy.

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Policy for the treatment of Salary Overpayments and Underpayments

1. INTRODUCTION & PURPOSE

- 1.1 The Trust has a responsibility to ensure that employees are paid correctly, but on occasions overpayments and underpayments occur for a variety of reasons. When this happens, the Trust will either recover the overpayment or make a payment in line with this policy.
- 1.2 Employees also have a responsibility to check their payslip for accuracy and advise their manager and payroll department when the payment is different to the expected contracted payment.
- 1.3 If an overpayment is considered to have been brought about fraudulently then the matter will be reported to the Trust's Local Counter Fraud Specialist (LCFS) for an investigation to be carried out under the Trust's Fraud, Bribery and Corruption Policy.
- 1.4 This policy outlines the process that will be followed when a member of staff receives an incorrect salary or expense payment, including payment to third parties such as childcare vouchers.
- 1.5 The purpose of the document is to ensure that:
 - a) overpayments and underpayments are identified and either recovered or paid in a timely manner; and
 - b) a transparent, fair, and consistent approach is followed when an incorrect salary payment is made.

2. SCOPE & DEFINITIONS

- 2.1 This policy applies to locum, permanent, and fixed term contract employees (including apprentices) who hold a contract of employment with the Trust and bank staff, Non-Executive Directors and those undertaking research working within Solent NHS Trust, in line with Solent NHS Trust's Equality, Diversity and Human Rights Policy. It also applies to other workers who are assigned to Solent NHS Trust.
- 2.2 For the purposes of this policy, a salary overpayment or underpayment covers any payment made through the payroll to an employee.
- 2.3 Section 14 of the Employment Rights Act 1996 outlines an employer's right to recover a salary overpayment without the prior written agreement of the individual if it is to recover an overpayment of wages or expenses.
- 2.4 The Theft Act 1968 indicates that although an individual may not set out to obtain additional salary intentionally, by keeping it and treating it as their own (i.e. spending it) they may be guilty of criminal theft offences.

- 2.5 The following definitions are used within the policy:
- 2.5.1 **Error Types**; are the ways in which an employee can be incorrectly paid. They may include, but are not restricted to:
 - an overpayment of salary.
 - an underpayment of salary.
 - an incorrect travel or non-travel expense.
 - a duplication of payment; and
 - a deduction made in error.
- 2.5.2 **Salary/Wages Adjustment;** are amendments made to pay, to recover monies overpaid in the current or previous month only.
- 2.5.3 **Overpayments**; are where an employee, or ex-employee is paid an amount more than their contractual entitlement. The likely causes of an overpayment include, but are not restricted to:
 - a termination notification not being completed, received, or actioned on time.
 - late or lack of notification of sickness absence.
 - staff not returning from maternity leave.
 - an error being made.
 - a late change notification; and
 - incorrect salary banding.
- 2.5.4 **Debt;** is an unrecovered overpayment made to an ex-employee.
- 2.5.5 **Underpayments;** are where an individual has received less pay than contractually due. The likely causes of an underpayment include, but are not restricted to:
 - a variation to contract notification being submitted or actioned after the payroll cutoff date.
 - a change of contract being notified late.
 - an incorrect salary banding; and
 - a late submission of expense claims, excess hours, enhancements, overtime, etc.
- 2.5.6 **ESR**; Electronic Staff Records system.
- 2.5.7 **Basic Pay;** is an individual's contractual pay before any additions are added, for example due to unsocial hours working, regular user additions, travel, and subsistence, etc.
- 2.5.8 **Third party payments;** means a salary sacrifice or car parking deduction made to a third-party provider, for example Portsmouth Hospitals University NHS Trust, NHS Property Services, University Hospital Southampton NHS Foundation Trust, Fideliti, etc.
- 3. PROCESS/REQUIREMENTS
- 3.1 Notification of overpayments and underpayments
- 3.1.1 Payment errors can be identified in several ways:
 - the employee upon receipt of their salary identifies that an error has occurred.
 - a member of the Peoples Services team may identify that an error has occurred.
 - a member of the payroll team may identify that an error has occurred;

- a member of the finance team may identify that an error has occurred; and
- the budget manager identifies that an error has occurred.
- 3.1.2 If an individual fails to report an overpayment which they should have been aware of through for example, a check of their payslip, disciplinary action, and referral to the LCFS may be taken. The LCFS will upon receipt of any referral consider the facts and decide whether to carry out a criminal investigation, which could result in criminal proceedings being taken against the individual.
- 3.1.3 When an error in payment has been identified action should be taken as quickly as possible to rectify the error and ESR updated accordingly.
- 3.1.4 For discrepancies in pay relating to the underpayment or overpayment of expenses or unsocial hours, the individual should initially contact the manager so that the Health Roster can be adjusted. They may also contact the Payroll Service desk either through email (sbs.payrollhelpdesk@nhs.net) or telephone (030 3123 1114). A reference number will be allocated to each case which is logged. This reference number should be kept in case there is a need to make further contact with the payroll team or needs to be escalated if there is no response.
- 3.1.5 Any queries relating to salary payments not mentioned in paragraph 3.1.4 should be logged with the People Services team by email to PeopleServicesHub@Solent.nhs.uk.
- 3.1.6 Where an employee has received no pay or less than 100% of their basic pay (basic pay excludes enhancements or other additions), the query will be given a high priority 1 status and payroll will respond within one working day. Calls relating to overpayments will also receive priority 1 status and will be responded to within one working day.
- 3.1.7 All other calls will be given a priority 2 status and responded to within three working days.
- 3.2 Process for resolving overpayment errors (not third-party payments)
- 3.2.1 Once any relevant changes have been input onto the ESR system, a retrospective report is generated, which identifies the reason for the overpayment. SBS pay assistant will calculate the amount of the payment error. Once the error has been verified as correct the pay adjustment process or overpayment process will begin.
- 3.2.2 If the error has occurred over a one- or two-month period, the circumstances of which the individual should have been aware of, then the employee will be informed of the adjustment which will be made automatically the following month.
- 3.2.3 Where the amount of recovery exceeds 50% of the gross monthly pay, SBS must ensure that the Strategic Pay & Reward Manager is aware of the recovery and informs the Deputy Director of Finance and Chief People Officer. Where the deduction will cause financial hardship, SBS are authorised to negotiate an extended period of recovery in accordance with paragraph 3.2.6.
- 3.2.4 If the employee could not reasonably have known about the overpayment or the overpayment occurred over more than two months, the overpayment will be calculated as a gross value this is the amount the Trust has overpaid, rather than the net amount (after tax, national insurance and pension) the employee has received. Calculating the gross value

- ensures that the overpayment can be processed by the payroll team with minimal delay. As the overpayment is recovered the ESR system will automatically reduce the employee's tax, national insurance, and pension charge as appropriate.
- 3.2.5 Where a payment error has been made, the Payroll team will write to the individual advising how the error has occurred and outline the repayment options. In all cases recovery will be sought as required by the Public Accounts Committee.
- 3.2.6 Where an employee is unable to repay the full amount at the next pay interval, the overpayments team can agree a repayment for a period of up to nine months. In addition where a manager has failed to inform an employee of the overpayment recovery and it would place the employee in financial hardship any overpayment should not be taken in one go if in excess of 10% of usual monthly salary or £100 (whichever is greater). The Manager should confirm back to HR that this has been discussed with the employee and agreed.
- 3.2.7 If an individual requests a repayment period longer than nine months, the matter will be referred to the Strategic Pay & Reward Manager and the Head of Financial Accounts.
- 3.2.8 The individual will be expected to complete a statement of means (appendix B) to support a request for extended repayment terms before any decision is made. On receipt of this form an interview may be arranged between a member of the Pay and Reward team and the individual to discuss the overpayment and why the repayment cannot be made. The individual has the right to be accompanied by a Staff Side representative or workplace colleague.
- 3.2.9 Failure to attend this meeting without good cause will mean that a decision will be made on the basis of the information available at the time. In these circumstances the decision will be notified in writing within 5 working days.
- 3.2.10 If the individual requests a recovery period in excess of twelve months or a period equivalent to that throughout which the overpayment accrued, whichever is soonest, the matter will be referred to Pay Advisory Forum (PAF).
- 3.2.11 Where a significant salary overpayment occurs over more than one month and the employee has not advised the Payroll or People Services Department, consideration will be given as to whether it is appropriate to alert LCFS in order to conduct a criminal investigation.
- 3.2.12 This would not automatically result in a person being charged with a criminal offence and if, during the course of an investigation, evidence indicates that the case would not be suitable for criminal charges, the investigation would be closed and the overpayment recovery process continued. In these instances a report will be provided by the LCFS and shared with the Trusts Finance and the People Services team for consideration of any internal action.
- 3.2.13 A "without prejudice clause" will be included in all overpayment letters which states, "This does not affect any other action, including proceedings in a criminal court which may be taken in this case". This clause is to ensure that criminal action is not precluded and may be considered at any stage of the investigation.

3.3 Bank or Locum Workers

3.3.1 Due to the nature of the contract under which bank and locum workers are employed, work cannot be guaranteed. Consequently, if an overpayment occurs it will not normally be possible to set up an overpayment recovery via the payroll. In these circumstances the pay assistant will calculate the net overpayment. They will write to the individual to explain the circumstance of the error and if no response is received within 14 days the matter will be referred to the finance team so that an invoice can be raised and the debt recovery process begins.

3.4 Leavers

3.4.1 Where an employee has been overpaid and they terminate their employment before the completion of the agreed recovery, the balance of the overpayment will be taken from the final salary. If the overpayment is greater than the final salary payment, immediate payment will become due prior to leaving the Trust. If no payment is made before leaving the Trust and no contact is made within 14 days of leaving, the matter will be referred to the Finance team so that an invoice can be raised for the balance, and the debt recovery process can begin.

3.5 Ex-employees

- 3.5.1 When a payment error is identified for an employee who has already left the organisation, the pay assistant will calculate the net amount of the overpayment. Payroll will write to the ex-employee to explain the circumstance of the error and refer the matter to the finance team so that an invoice can be raised, and debt recovery commenced.
- 3.5.2 The SBS debt management team will contact the ex-employee by letter and telephone to secure payment of the invoice. If payment is not made following three letters and three telephone calls, and if no repayment plan is agreed, the Trust will refer the history of the SBS debt management team actions along with detail of how the overpayment occurred to LCFS.
- 3.5.3 If an ex-employee has been overpaid for more than three pay periods after leaving the Trust employment and has not alerted either Payroll or the People Services team to the overpayment then this will be treated prima facie evidence of fraud and/or theft (Theft Act 1968) and will be referred to the LCFS for investigation. The LCFS investigation will progress independently of the payroll recovery process.
- 3.5.4 If the ex-employee is unable to repay an overpayment immediately then the debtor team may agree a repayment period of up to six months by standing order only. Repayments over a period of more than six months must be agreed with the Chief Finance Officer or nominated deputy and a statement of means (appendix B) will need to be completed to support a request for extended payment terms.
- 3.5.5 In the event that a repayment plan cannot be agreed or the debtor reneges on a repayment plan, recovery may be pursued through a debt collection agency and the Courts.

3.6 Process for resolving third party payment errors

3.6.1 When a deduction due to a third party, for example in respect of childcare vouchers, lease car, fees direct payments or car parking, has not been made, or has been deducted at an incorrect

rate, either the People Services team or Payroll team will contact the individual in the first instance to arrange for the additional amount to be deducted in the next pay period. If it is not possible to reach agreement the matter will be referred to the Finance team with a request for an invoice to be raised.

3.6.2 Individuals should be aware that when an invoice has been raised, statements will continue to be issued each month until the debt is cleared, even if a recovery plan has been agreed and is being met.

3.7 Incorrect payments of Tax and National Insurance Contributions

3.7.1 The HMRC notifies the Trust of any underpayments of tax and national insurance contributions automatically via the Government Gateway. When the notification is received it is input into ESR by automatic data transfer and the adjustment is made in the next pay interval. The Trust has no discretion on these recoveries. Any queries must be addressed to HMRC directly.

3.8 **Underpayments**

- 3.8.1 Individuals should report underpayments of salary in the same way as stated in paragraphs 3.1.3 and 3.1.4, so that the relevant team can take any appropriate action.
- 3.8.2 If the employee has received less than 100% of their basic pay, see definition given in paragraph 3.1.6, a financial hardship payment may be made, in the form of a CHAPS payment or Supplementary Payroll (SUP. Where relevant documentation supports the claim for an underpayment and the payment cannot be made on the SUP run, the People Operations Management team or those with delegated authority will approval a CHAPs payment. Where appropriate authorisation will be sought from the Head of People Operations before the payment is made. The Strategic Pay and Reward Manager is responsible for advising monthly all underpayments known to PAF the Deputy Director of Finance and/or Associate Director of People and OD. At the end of the next payment interval the arrears will be made, and the financial hardship payment will be recovered.

Requests from personnel emails are now also verified by a member of the People Service team through a direct call and set of questions asked prior to acceptance of the personnel email. This will only be for cases of CHAPS from bank staff who have their personnel emails set up in our ESR systems, ex-employees or our overseas recruits who are still in the recruitment process.

3.8.3 If the underpayment is due to some other reason the payment will be made at the end of the next payment period. Hardship payments will not be considered for non-payment of expenses or unsocial hours payments.

3.9 Escalation

3.9.1 If an employee does not receive a response from the payroll team within the timescales specified in paragraphs 3.1.6 and 3.1.7 the employee should in the first instance approach their manager, who will in turn make contact with the People Services team. They will try to resolve the issue, but if this is not possible they will escalate the matter to the Strategic Pay

& Reward Manager for review and escalation at the monthly contract management meetings if appropriate.

3.10 Complaints

3.10.1 Any questions or complaints regarding the application of this policy should be sent to the Head of Financial Accounts at Trust Headquarters.

4. ROLES & RESPONSIBILITIES

4.1 **Employees** are expected to:

- accurately submit an electronic travel and claim forms in a timely manner.
- ensure the current tax code issued by HM Revenue and Customs is being used for the calculation of their salary.
- ensure they understand their salary entitlement.
- check their payslip every pay period to ensure that it appears accurate; and matches the payment received within their bank/ building society account.
- raise pay anomalies with their manager and payroll using the payroll escalation process set out in paragraph 3.9.
- where pay anomaly enquiries do not receive an adequate response from the payroll team within 7 days, or the agreed timescale then the matter should be escalated to the individual's line manager: and
- remain aware of their position and obligations under this policy for the resolution of overpayments of salary.
- 4.2 **Budget/ Line Managers** have responsibility for ensuring this policy is fairly and consistently applied by those staff they manage. They are, furthermore, responsible for ensuring:
 - changes in employee contracts, including hours, bands, terminations, and individual elements are forwarded to the People Services team in a timely manner.
 - expenses are checked for accuracy prior to forwarding to the payroll team before the relevant cut-off date.
 - employees are notified in writing of the changes to their contractual terms.
 - the monthly budget statement is checked for accuracy and any pay errors are notified to the Financial Accountant, and the People Services team; and
 - where an employee has had an unauthorised or inaccurate payroll deduction, which
 has not received a timely response to their enquiry from the payroll team, the
 matter should be raised with the People Services team.

4.3 **SBS Payroll** will ensure:

- that information received by the relevant cut-off date is input into ESR in an accurate and timely manner within the agreed roles and responsibilities for the Trust
- that robust checking processes are in place to identify and reduce over and under payments.
- any payment errors are identified, and the employee advised in a timely manner.
- they follow this policy in resolving payment errors; and
- that any underpayment or overpayment trends are identified and escalated with the Strategic Pay & Reward Manager in a timely manner.

4.4 The People Services team will:

- communicate payroll cut off dates to managers.
- ensure that changes received are input into the ESR system in a timely, accurate manner within agreed timescales.
- ensure employees expectations are managed when discussing payment in relation to contractual changes; and
- ensure that guidance on the completion of expenses is available to staff and line managers via SolNet.

4.5 **The Finance team** are responsible for:

- raising invoices under this policy.
- recording any overpayments in the Trust's ledger and setting up a recovery process where it is not possible to recover via an individual's salary.
- monitoring the recovery of all overpayments.
- escalating overpayments to other Agencies as appropriate.
- providing any information required by Debt Collection Agencies or Courts as appropriate in order that they may take relevant action; and
- advising the Strategic Pay & Reward Manager of any issues that need to be addressed via the payroll contract.
- Referring matters to the LCFS where appropriate and assisting with any criminal investigation

4.6 **The Strategic Pay & Reward Manager is responsible for ensuring:**

- authorisation of payments chargeable to the Trust before they are made to individuals.
- where appropriate procedures are escalated to Operations Directors and amended by the Head of People Operations and
- PAF and Head of Financial Accounts are informed of authorised payments outside of the normal payroll run on a monthly basis for audit reasons.

4.7 **Local Counter Fraud Service** is responsible for:

- Considering matters raised regarding significant overpayments and whether they should be investigated further by the LCFS
- carrying out a criminal investigation in line with the NHS Counter Fraud Manual and the Trusts Fraud, Bribery and Corruption Policy where fraud or theft is suspected

5. TRAINING

5.1 Specific training for this policy is not required. However, line managers will ensure that all staff are made aware of this policy by the usual dissemination routes; also, that all their respective staff members are conversant with the format and contents of payslips. Those managers with budgetary responsibility must ensure they are familiar with the Trust's Standing Financial Instructions.

6. EQUALITY IMPACT ASSESSMENT AND MENTAL CAPACITY

6.1 The outcome of the Equality Impact Assessment (See appendix A) was negative, i.e. this policy and process has no adverse impact on equality or mental capacity of those people affected by it.

7. SUCCESS CRITERIA / MONITORING EFFECTIVENESS

- 7.1 The effectiveness of this policy will be assessed through.
 - Monthly analysis of payroll overpayments;
 - Budget managers monthly monitoring of salaries charged to their budgets
 - Internal and external audit review
- 7.2 The volume and cost of overpayments will be reported to Operations and Associate Directors on a quarterly basis by the Financial Accounting team. If any trends are identified where managers or individuals are regularly failing to take appropriate action, disciplinary action may need to be considered against those responsible.

8. REVIEW

8.1 This document may be reviewed at any time at the request of either staff side or management, but will automatically be reviewed 3 years from initial approval and thereafter on a triennial basis unless organisational changes, legislation, guidance or non-compliance prompt an earlier review.'

9. REFERENCES AND LINKS TO OTHER DOCUMENTS

- 9.1 The following apply to this policy:
 - Employment Rights Act 1996
 - Theft Act 1968
 - Standing Financial Instructions
 - Reservation of Powers to the Board of Directors and Delegation of Powers
 - Local Counter Fraud, Corruption and Bribery Policy
 - Improving and Managing Conduct Policy (as known as Disciplinary Policy)

Appendix: A

Equality Analysis and Equality Impact Assessment

Equality Analysis is a way of considering the potential impact on different groups protected from discrimination by the Equality Act 2010. It is a legal requirement that places a duty on public sector organisations (The Public Sector Equality Duty) to integrate consideration of Equality, Diversity, and Inclusion into their day-to-day business. The Equality Duty has 3 aims, it requires public bodies to have due regard to the need to:

- **eliminate unlawful discrimination**, harassment, victimisation, and other conduct prohibited by the Equality Act of 2010.
- advance equality of opportunity between people who share a protected characteristic and people who do not.
- **foster good relations** between people who share a protected characteristic and people who do not

Equality Impact Assessment (EIA) is a tool for examining the main functions and policies of an organisation to see whether they have the potential to affect people differently. Their purpose is to identify and address existing or potential inequalities, resulting from policy and practice development. Ideally, EIAs should cover all the strands of diversity and Inclusion. It will help us better understand its functions and the way decisions are made by:

- considering the current situation
- deciding the aims and intended outcomes of a function or policy
- considering what evidence there is to support the decision and identifying any gaps
- ensuring it is an informed decision

Equality Impact Assessment (EIA)

Step 1: Scoping and Identifying the Aims

Service Line / Department	Finance		
Title of Change:	Overpayment and Underpayment Policy		
What are you completing this EIA for? (Please select):	Policy	(If other please specify here)	
What are the main aims / objectives of	Policy update, changes to job titl	e, remove section on loan as not	
the changes	relevant to overpayments.		
Step 2: Assessing the Impact			

Please use the drop-down feature to detail any positive or negative impacts of this document /policy on patients in the drop-down box below. If there is no impact, please select "not applicable":

Protected Characteristic	Positive	Negative	Not	Action to address negative impact:
	Impact(s)	Impact(s)	applicable	(e.g. adjustment to the policy)
Sex			N/A	
Gender reassignment			N/A	
Disability			N/A	

Age	N/A	
Sexual Orientation	N/A	
Pregnancy and maternity	N/A	
Marriage and civil partnership	N/A	
Religion or belief	N/A	
Race	N/A	

If you answer yes to any of the following, you MUST complete the evidence column explaining what information you have considered which has led you to reach this decision.

Assessment Questions	Yes / No	Please document evidence / any mitigations
In consideration of your document		
development, did you consult with		
others, for example, external	No	
organisations, service users, carers, or		
other voluntary sector groups?)		
Have you taken into consideration any	NI-	
regulations, professional standards?	No	

Step 3: Review, Risk and Action Plans

How would you rate the overall level of impact /	Low	Medium	High
risk to the organisation if no action taken?			
What action needs to be taken to reduce or eliminate the negative impact?	N/A		
Who will be responsible for monitoring and regular review of the document / policy?	Chief Finance Of	ficer	

Step 4: Authorisation and sign off

I am satisfied that all available evidence has been accurately assessed for any potential impact on patients and groups with protected characteristics in the scope of this project / change / policy / procedure / practice / activity. Mitigation, where appropriate has been identified and dealt with accordingly.

Equality	Nick Bendell	Date:	28 September 2022
Assessor:			

Additional guidance

Prote	cted characteristic	Who to Consider	Example issues to consider	Further guidance
1.	Disability	A person has a disability if they have a physical or mental impairment which has a substantial and long-term effect on that person's ability to carry out normal day today activities. Includes mobility, sight, speech and language, mental health, HIV, multiple sclerosis, cancer	 Accessibility Communication formats (visual & auditory) Reasonable adjustments. Vulnerable to harassment and hate crime. 	Further guidance can be sought from: Solent Disability Resource Group
2.	Sex	A man or woman	 Caring responsibilities Domestic Violence Equal pay Under (over) representation 	Further guidance can be sought from: Solent HR Team
3	Race	Refers to an individual or group of people defined by their race, colour, and nationality (including citizenship) ethnic or national origins.	 Communication Language Cultural traditions Customs Harassment and hate crime "Romany Gypsies and Irish Travellers", are protected from discrimination under the 'Race' protected characteristic 	Further guidance can be sought from: BAME Resource Group
4	Age	Refers to a person belonging to a particular age range of ages (e.g., 18-30-year olds) Equality Act legislation defines age as 18 years and above	Assumptions based on the age range Capabilities & experience Access to services technology skills/knowledge	Further guidance can be sought from: Solent HR Team
5	Gender Reassignment	"The expression of gender characteristics that are not stereotypically associated with one's sex at birth" World Professional Association Transgender Health 2011	Tran's people should be accommodated according to their presentation, the way they dress, the name or pronouns that they currently use.	Further guidance can be sought from: Solent LGBT+ Resource Group
6	Sexual Orientation	Whether a person's attraction is towards their own sex, the opposite sex or both sexes.	 Lifestyle Family Partners Vulnerable to harassment and hate crime 	Further guidance can be sought from: Solent LGBT+ Resource Group
7	Religion and/or belief	Religion has the meaning usually given to it, but belief includes religious and philosophical beliefs, including lack of belief (e.g. Atheism). Generally, a belief should affect your life choices or the way you live for it to be included in the definition. (Excludes political beliefs)	 Disrespect and lack of awareness Religious significance dates/events Space for worship or reflection 	Further guidance can be sought from: Solent Multi-Faith Resource Group Solent Chaplain
8	Marriage	Marriage has the same effect in relation to same sex couples as it has in relation to opposite sex couples under English law.	PensionsChildcareFlexible workingAdoption leave	Further guidance can be sought from: Solent HR Team
9	Pregnancy and Maternity	Pregnancy is the condition of being pregnant or expecting a baby. Maternity refers to the period after the birth and is linked to maternity leave in the employment context. In non-work context, protection against maternity discrimination is for 26 weeks after giving birth.	Employment rights during pregnancy and post pregnancy Treating a woman unfavourably because she is breastfeeding Childcare responsibilities Flexibility	Further guidance can be sought from: Solent HR team

Appendix: B

SURNAME:

Assessment of Needs Form

TO BE COMPLETED BY STAFF WISHING TO REPAY THEIR OVERPAYMENT OVER A PERIOD LONGER THAN NINE MONTHS.

FIRST NAME:

ASSIGNMENT NUMBER:			
COST CENTRE:			
CONTACT EMAIL:			
LINE MANAGER:			
INCOME			£
Net pay (take home pay):			
Any other income:			
Total Income:			£
OUTGOINGS			£
Accommodation, loans, ar	nd utility bills per month		
Rent, mortgage or lodgings	::		
Count court orders and oth	ner fines:		
Loan repayments:			
Credit card repayments:			
Council tax:			
Food:			
Utility bills (gas, water, elec	ctricity, etc)		
Telephone (inc. mobile)			
Other			
Travel expenses:			
Vehicle fuel:			
Vehicle insurance and tax:			
Vehicle loan:			
Catalogues:			
Television subscription (lice	ence, satellite, etc.):		
Other (specify):			

Travel and regular bills

Total outgoings:	£
Nursery fees (excluding those included in any salary sacrifice):	
Child maintenance:	
Insurance:	
Clothing:	

confirm that the information I have given above is true and complete.	I understand that if I give
false information, disciplinary or other action may be taken against me	

Dated.....

This form should be completed and returned to:

Signed:

PayAndReward@Solent.nhs.uk

People Services team, Highpoint, Trust Headquarters, Bursledon Road, Southampton S019 8BR