

Learning and Development Policy

Solent NHS Trust policies can only be considered to be valid and up-to-date if viewed on the intranet. Please visit the intranet for the latest version.

| Purpose of Agreement | To outline the procedures for Learning and Development activity including policy and personal development. |
|---|--|
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Review Log:

Include details of when the document was last reviewed:

| Version Number | Review Date | Lead Name | Ratification Process | Notes |
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| 5 | 10/08/2018 | Frances | Policy Steering Group | Policy rewrite |
| | | Haig | | |
| 6 | 25/01/2022 | Emma | Policy Steering Group, Clinical | Standard Policy |
| | | Lampard | Executive Group | review |
| | | | | |

SUMMARY OF POLICY

The purpose of this policy is to ensure a common approach to staff learning and development (L&D) across Solent NHS Trust: to ensure quality programmes, demonstrable return on investment, equitable access and accurate and reliable data reporting staff learning.

Learning and development encompasses:

- Statutory and mandatory training and education (see Induction and Mandatory training policy)
- Preceptorship (see preceptorship policy)
- Clinical and Safe guarding Supervision (see Clinical Supervision and Safeguarding Supervision policies)
- Apprenticeships (see Apprenticeship policy)
- E-Learning
- *In- house and external courses*
- Conferences
- Shadowing and work experience placements
- Student placements

This policy covers

- The duties of employees, managers and the Learning and Development team towards training and development.
- Authorisation of learning and development activity (study leave and funding)
- Prioritisation and cost effectiveness
- Procedure for non-attendance
- Return to Practice

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LEARNING AND DEVELOPMENT POLICY

1. INTRODUCTION & PURPOSE

- 1.1 Solent NHS Trust recognises that staff are its most valuable and important resource and the organisation is committed to providing a learning culture where staff are nurtured and encouraged to learn.
- 1.2 Staff education and learning and development is provided to enable staff to live the Trust's values, making patient centred care at the heart of everything we do. The Trust recognises that its employees are central to providing safe and effective clinical care. To fulfil this commitment the Trust will work with services to understand the complex training requirements of its entire staff and link these to the education strategy and workforce plans.
- 1.3 The purpose of this policy is to ensure a common approach to staff learning and development across Solent NHS Trust, to ensure quality programmes, demonstrable return on investment, equitable access and accurate and reliable data reporting.
- 1.4 This policy describes the responsibilities of individual staff and managers in fulfilling aspects of the training and staff development, and is intended to guide all individuals in meeting their learning and development requirements and responsibilities.

2. SCOPE

2.1 This Policy applies to all staff directly employed by Solent NHS Trust in line with Solent NHS Equality, Diversity and inclusion Policy.

This policy applies to bank, locum, permanent and fixed term contract employees (including apprentices) who hold a contract of employment or engagement with the Trust, and secondees (including students), volunteers (including Associate Hospital Managers and Patient Safety Partners), Non-Executive Directors, governors and those undertaking research working within Solent NHS Trust, in line with Solent NHS Trust's Equality, Diversity and Human Rights Policy. It also applies to external contractors, Agency workers, and other workers who are assigned to Solent NHS Trust.

Only permanent and fixed term employees are eligible to apply for external training courses where internal or external funding is required. Bank staff who work frequently at Solent NHS Trust may be considered for such training, with the agreement of the service manager and lead and L&D.

This policy does not cover:

Medical and Dental study leave

This policy should be used during the following activities:

- Undertaking annual appraisal.
- Agreeing personal development plans
- Setting personal objectives
- Providing evidence of competency achievements
- Applying for and approving study leave and/or funding
- Allocating/prioritising resources for learning activities

Devising annual training plans

2.2 <u>Prioritising Requirements</u>

The Trust aims to provide or commission learning and development activities that are aligned to the achievement of Trust objectives and workforce plans.

2.3 Access and Equality

The Trust is committed to;

- Ensuring learning and development opportunities are provided for all staff.
- Ensuring resources for learning and development are distributed fairly.
- Provides access to widening participation in learning and development for all staff requiring help with Skills for Life including literacy, numeracy and IT.

3 DEFINITIONS AND ABBREVIATIONS

L&D The Learning and Development Team (L&D)

CPD: CPD stands for Continuing Professional Development. It refers to the process of tracking and documenting the skills, knowledge and experience that employees gain both formally and informally as they work, beyond any initial training.

HEE: Health Education England

Essential Training: Training required in order to maintain the delivery of services across the organisation or improve quality or productivity. This includes any training required by staff to comply with their professional bodies in order to maintain registration, or training to deliver current or emerging service requirements. It may also include training that is required by legislation and policy.

Learning: An end result or outcome, defined as a change in perspective or capability (behaviour, knowledge or attitude) whether of individuals, teams or the organisation as a whole.

Professional and Core Competencies: These are the skills and knowledge which support personal, service and career development.

Statutory and Mandatory: Training required in order to ensure compliance with relevant statutory provision or mandated by the organisation, e.g. fire safety training, moving and handling. Statutory training that the Trust is legally required to provide as defined by legislation

Subject experts: Designated experts in particular subjects within the Trust who define the training requirements and mode of delivery in their areas of specialism.

Training: The acquisition of skills to a set standard, through instruction and practice, that takes a short term approach. It is usually concerned with improving capability and performance covering business, technical and professional knowledge and skills.

TNA: Training Needs Analysis. An annual analysis of the education and learning requirements of Trust staff to manage risks and meet business objectives.

Training Provider: Individual, group or body providing a learning or educational experience or programme.

4 ROLES & RESPONSIBILITIES

4.1 All staff

Staff are responsible for:

- Ensuring they are engaged in the learning and development requirements of their professional registration (if applicable) and for the role they hold within the Trust, and for taking responsibility for this learning.
- Attendance and completion of induction programmes (both Trust and local).
- Ensuring they are compliant with the Trust's statutory and mandatory (essential) training. Essential training must be completed before other training is completed and before any courses can be applied for and approved by line managers.
- Discussing learning and development, achievements, progress and needs at appraisals, performance review meetings and throughout the year with their line manager.
- Agreeing an annual personal development plan with line their manager.
- Attending and completing all required elements of development, study days and courses providing feedback on the quality and effectiveness of learning activities.
- Complying with any learning agreements related to specific courses e.g. pre-registration nursing and allied health professionals programmes, leadership and development programmes etc.
- To keep continuously and professionally updated in relation to their role, identifying needs and request appropriate access to relevant programmes.
- To negotiate with manager to ensure they are released for training or development activities.
- To attend learning and development programmes and opportunities that have been arranged for them. If unable to attend, ensure they cancel as soon as possible.
- Ensure that knowledge gained is used in their work (embedded) and shared with colleagues upon return to the workplace.
- Making accessibility requests if required.

4.2 Line Managers

Line manager/team managers are responsible for:

- Ensuring that all staff have equal access to learning and development opportunities, and that any accessibility requests are supported and actioned to ensure equity of access to learning and development.
- Ensuring all new staff complete the corporate induction course ideally on the first day of their employment, if this is not possible within the first 2 weeks of starting and local induction before commencement of shifts.
- Ensuring that all non-registered healthcare staff in patient facing roles complete the Care Certificate within the expected time frame of 12 weeks. (consideration for a longer time frame should be given to part time members of staff)
- Ensuring all staff complete booked training or if they are not able to attend, cancel the booking 7 days before training commences.
- Ensure release and attendance of staff for essential training and assign study time to the roster
- Holding regular discussions and reviews with staff on their learning and development progress within the context of Appraisal Performance Review and 1:1 discussions throughout the year.

- To be responsible for the identification of learning and development needs of their staff on an on-going basis, formulating and agreeing PDP (Personal Development Plans) at least annually.
- Participate in future workforce planning and identify possible training pathways. To work
 with the Chief People officer, Associate Directors of People and professional leads, and
 where appropriate Clinical and Operational Directors to identify and prioritise the
 education, development and training needs of Trust staff in accordance with the Trust's
 business objective and workforce plans.
- Ensure that if job descriptions or roles change that staff receive appropriate training and any competencies are signed off.
- To only approve additional courses/training once their staff members are in date for essential training and to ensure adequate cover to enable staff to be released for relevant courses.
- To regularly access the online learning system to review training requests and action accordingly, preventing delays in approval or possible non-attendance at training.

4.3 Learning and Development department (L&D)

The Learning and Development Team are responsible for:

- Ensuring that there is equity in the Learning and Development Policy and process to enable access to education, development and training administered via L&D.
- Timely reporting of learning and development activities as agreed.
- Seeking to provide a wide range of learning opportunities to meet learning needs, service delivery and overall Trust objectives.
- Meeting standards for external and internal quality reviews of learning and development activity to include: Care Quality Commission (CQC), General Medical Council (GMC), Nursing and Midwifery Council (NMC), Health and Care Professions Council (HCPC) and the Health and Safety Executive (HSE).
- Providing programme administration (incorporating booking, confirmation, course materials, registers, evaluation etc. for learning and development courses).
- Maintaining central electronic records via the Learning Management System (LMS) concerning Trust training activities and attendance for training delivered by L&D
- Providing clear information on available internal and external training resources across the Trust and ensuring these are equitably distributed.
- Providing regular reports about uptake and non-attendance to managers and committees.
- Building partnerships with Health Education England, professional bodies and education providers, informing future development of training provision to ensure it reflects service and patient needs.
- Providing evidence of the effectiveness and value for money of Trust and external learning activities.
- To ensure that the management of the terms of the contract held between Health Education England and Solent NHS Trust are met. This includes the management, monitoring and reporting of ring fenced funding and expenditure, monitoring of clinical students on practice placements and the Trusts ability to provide practice coaches/ mentors/supervisors and assessors.
- To provide provision of practice supervisor and practice assessor for staff involved in student supervision.
- To provide reports on compliance with essential training and ensuring that accessible information regarding statutory and mandatory training requirements are open to all staff.

- To manage the CPD and upskilling budgets, to include monitoring of course completion and providing quarterly or requested reports to Health Education England.
- To support accessibility requests and to endeavour to incorporate accessibility by design rather than by request.

4.4 People Services

The Chief People Officer is responsible for:

- Ensuring equity of provision and delivery of the L&D function across all sections of the Trust.
- Ensure adequate resources are available to support learning and development and to meet essential training, minimum essential professional training and role essential requirements to meet Trust's learning and development strategy and role requirements for learning.
- Informing the Trust board of learning and development matters and representing learning and development at a board level.
- Ensuring inclusion and accessibility for minority staff groups and part time workers.
- Representation of the Trust at executive level groups for example, ICS Peoples Board

4.5 Training Providers including Essential Training (not within L&D)

All training providers who provide training for Solent NHS Trust employees are required to adhere to the quality standards expected as follows:

- Providing high quality learning experiences for Trust staff as per the quality assurance guidelines.
- Ensuring staff are aware of the expected learning outcomes and content for training sessions prior to commencement.
- Ensuring records of all learning and development activities are kept on the central database in accordance with Trust procedures.
- Disseminating effective information about learning programmes via the learning management system and staff communication.
- Ensuring that all staff have equal access to learning and development opportunities.
- Evaluating every training course/activity to ensure effectiveness of the provision with appropriate learning using the Trust evaluation documentation.
- Provide evidence of regular professional updates with subject matter and provision of evidence of learning and teaching methods.
- Provide evidence to L&D manager of trainer occupational competence and qualifications to deliver training to the required standard prior to training commencing.

5 PROCESSES

5.1 Authorisation of Learning and Development Activity

Learning and development activity will not be authorised without a line manager's approval and may be subject to specific criteria if funding has also been requested. If criteria apply this will be clearly stated and the process for approval and outcomes will be clearly communicated.

The following should be considered when requests for study leave and funding are made:

- It meets essential training and the Trust's strategic aims and objectives. All staff should be given sufficient study leave to meet essential training.
- There is no minimum or maximum study leave allowance identified in this policy. It is at the discretion of the manager and relates to the availability of study time and staffing budget, and the needs of the individual.
- Other study leave and funding is granted at the discretion of the line manager.
- Individuals seeking reimbursement or expenses should refer to the Trust Expenses Policy.
 All claims for travel and subsistence must comply with the appropriate terms and conditions of the policy. Funding cannot be guaranteed if approval is sought retrospectively.
- Any staff member who feels they have been treated unfairly by refusal of study leave or funding should refer to the Trust's Resolution Policy.

5.2 Funding

Courses, conferences and education programmes can be funded from different funding streams. Funding may be from:

- The individual if individuals are self- funding an education programme approval does not need to go through the L&D. Study leave would need to be negotiated at a local level. However the L&D would be happy to assist in supporting the individual with their application and advice on payments etc. Individuals who self-fund may be able to claim tax relief. Individuals wishing to request tax relief of the course fees should apply directly to HMRC.
- The service The L&D team do not need to be notified when services are planning to use their own finances to support staff to complete training, except where the Trust requires evidence of learning. It is recommended that when services are planning to purchase any education trainers or programmes L&D are informed to ensure that services are purchasing quality education. Services that approve training without L&D authorisation cannot request funding from L&D retrospectively.
- Learning and Development The L&D function receives funding from Health Education England. When funding becomes available managers and service leads will be informed, applications and processes will be sent out accordingly and coordinated through the L&D team.
- Apprenticeship levy Courses and programs that are classed as an apprenticeship are funded via the apprenticeship levy. All apprenticeship applications must go through the learning and development levy.
- **CPD** Health Education England funding for CPD for nurses, midwives and allied health professionals (AHPs).

5.3 Prioritisation and Cost Effectiveness

Resources for learning and development are limited, and service pressures often make it difficult for managers to release staff for training, and this is further constrained by finite budgets. It is therefore essential that maximum return on investment is achieved and that resources are not wasted. The following principles will therefore be followed:

• Priority will be given to mandatory training and essential clinical skills.

- All staff must attend mandatory training, as laid down in the Induction & Mandatory Training Policy.
- Prioritisation will be given to learning and development that is clearly linked to
 organisational objectives and the knowledge and skills framework. This does not mean
 that the Trust does not support individuals' career ambitions, but the organisation must
 achieve its objectives and therefore learning will be prioritised accordingly.
- Managers must ensure that all agreed training is necessary and the most cost effective way of meeting particular learning requirements. L&D are available for advice if required.
- Where staff attend learning and development events, they must be prepared to share that learning with colleagues on their return as appropriate. This will reduce the need for staff to attend expensive external conferences and also reduce costs.
- Managers and individuals should be creative with methods of learning and try to
 consider what "skills" the individual needs to develop and the learning style of the
 individual. Coaching, shadowing, e-learning, research, etc. may be more appropriate
 ways of developing skills rather than attendance at classroom based workshops or
 training events. L&D can support these events but they must have clear objectives and
 outcomes.
- All in house training programmes will be evaluated to ensure quality and effectiveness of learning. This may be carried out via a post event questionnaire or several months following the event(s) as appropriate.
- All external training commissioned by Solent NHS Trust will also be evaluated to ensure
 effective return on investment; this evaluation will inform whether the activity is
 commissioned in the future.
- The L&D standard evaluation form is completed post programme the final question on the form relating to quality will be used as a key performance indicator and reported in L&D annual reports (accessed on SolNet)
- Attendance at non Solent NHS Trust events, attendance certificate, or confirmation from the training/education provider should be uploaded by the individual onto their My Learning record.

5.4 Procedure for Non-attendance

All internal training offered by L&D training will be available on the learning management system.

5.4.1 <u>Non-attendance (notified 7 days or more prior to the event)</u>: Individuals should amend their booking via the My Learning system

5.4.2 Non-attendance (within 7 days' notice to L&D):

Individuals should advise L&D and their manager as soon as possible as these cancellations can result in spaces being unable to be filled.

5.4.3 Non-attendance (without prior notice to L&D):

Non-attendances will be picked up by L&D when they receive the attendance list. The delegate and their line manager will be notified.

5.4.4 <u>Learning and Development – Bank, Agency, Contractual Staff</u>

It is vital that any person/s working within Solent NHS Trust are safe to carry out their roles and receive the appropriate training and induction to do so.

5.4.5 Bank Staff

Bank staff are required to attend the Trust induction and receive a local induction. Any statutory and mandatory training required for the role should be evidenced and sent to the bank administration team. Bank staff can claim for statutory and mandatory training to a maximum of 6 hours depending on the annual requirement.

Bank staff who are not compliant with their statutory and mandatory training will not be approved to work within Solent NHS Trust.

It should also be noted that bank staff should only attend non statutory and mandatory training or learning and development activity when they are actually on assignment, not in a period where they are not working.

5.4.6 Agency staff

All agency staff must be given a local induction. Solent NHS Trust endeavours to use agencies that are part of the framework agreement. Employment agencies are responsible for their staff statutory and mandatory training.

5.4.7 Contractual staff

External contractors should be given workplace orientation to the building they are working in and a local induction if appropriate. All other training should be supplied by the contractor.

5.4.8 Students, Volunteers and Work Experience

For further information refer to the policy relating to volunteers, work experience and student placements.

- Pre- registration students should receive a local induction at the start of their placement. According to their programme they may also receive an organisational induction as led by the placement facilitators.
- Medical students will receive a corporate induction delivered by L&D dependant on rotation; also they should receive a local induction on commencement of placement.
- Individuals on work experience should receive a local induction and to support their learning should be given access to information about the wider organisation via the Solent NHS Trust website.

5.5 Educators in Practice (EiP) Team

5.5.1 The EiP team work within L&D to positively support all learners. They develop and deliver training activities primarily for students on placement and new registrants, providing student inductions and access to focus groups. They deliver mentor/supervisor updates/support mentors / supervisors / assessors / practice educators /assist with struggling students. The team assure the quality of learning environments through the facilitation of alternate yearly placement audits with all host services. EiPs provide input into local work with Higher Education Institutes (HEIs) and represent the Trust at relevant regional events.

6 SUCCESS CRITERIA / MONITORING COMPLIANCE WITH THE DOCUMENT

This policy will be reviewed by the Document Manager on the date shown on page one or before if any changes are necessary, or as a result of audit, evaluation or incident.

- Any subsequent issues/findings resulting from the review will be incorporated in the new version of the document.
- 6.3 The results of the evaluation will be formally documented and records kept of any discussions relating to the monitoring of the document for audit purposes.
- 6.4 Attendance at mandatory and statutory training and training detailed in the TNA will be monitored monthly by L&D through download from the OLM system. The data is provided over a rolling 12 month period, enabling analysis of compliance.
- 6.5 Non-attendance at training is followed up as per item 5.4, staff are notified via email before training is due to expire and can also check via their dashboard on My Learning. Line Managers are able to monitor their via their line manager view on My Learning. Staff who persistently do not attend will be managed under the relevant People Partnering policies.

7 REVIEW

- 7.1 This document may be reviewed at any time at the request-either at staff side or management but will automatically be reviewed three years from initial approval and thereafter on a biennial basis unless organisational changes, legislation, guidance or non-compliance prompt an earlier review.
- 7.2 Links to related documents:
 - NHSLA Risk Management Standards Induction and Mandatory Training Policy Clinical Supervision Policy
 - Resuscitation Policy
 - Equality, Diversity and Inclusion Policy
 - Health and Safety Policy
 - Policy relating to Student Placement, Volunteers and Work Experience
 - Performance Management Policy
 - Maintaining high standards of performance Policy
 - Bank, Agency and Locum Worker Management Policy
 - Travel and Subsistence Policy



Equality Analysis and Equality Impact Assessment

Equality Analysis is a way of considering the potential impact on different groups protected from discrimination by the Equality Act 2010. It is a legal requirement that places a duty on public sector organisations (The Public Sector Equality Duty) to integrate consideration of Equality, Diversity and Inclusion into their day-to-day business. The Equality Duty has 3 aims, it requires public bodies to have due regard to the need to:

- eliminate unlawful discrimination, harassment, victimisation and other conduct prohibited by the Equality Act of 2010;
- advance equality of opportunity between people who share a protected characteristic and people who do not;
- foster good relations between people who share a protected characteristic and people who
 do not.

Equality Impact Assessment (EIA) is a tool for examining the main functions and policies of an organisation to see whether they have the potential to affect people differently. Their purpose is to identify and address existing or potential inequalities, resulting from policy and practice development. Ideally, EIAs should cover all the strands of diversity and Inclusion. It will help us better understand its functions and the way decisions are made by:

- considering the current situation
- deciding the aims and intended outcomes of a function or policy
- considering what evidence there is to support the decision and identifying any gaps
- ensuring it is an informed decision

You can find further information via the e-learning module here

Equality Impact Assessment (EIA)

Step 1: Scoping and Identifying the Aims

| Service Line / Department | L&D | | |
|--|--|--------------------------------|--|
| Title of Change: | Policy review | | |
| What are you completing this EIA for? (Please select): | Policy | (If other please specify here) | |
| What are the main aims / objectives of the changes | Correcting and updating references to Learning Management System which changed in May 2021 | | |

Step 2: Assessing the Impact

Please use the drop-down feature to detail any positive or negative impacts of this document /policy on patients in the drop-down box below. If there is no impact, please select "not applicable":

| Protected Characteristic | | Negative Impact(s) | Action to address negative impact: (e.g. adjustment to the policy) |
|--------------------------|---|-----------------------|--|
| Sex | х | | |
| Gender reassignment | Х | | |
| Disability | х | | |

| Age | Х | | |
|--------------------|---|--|--|
| Sexual Orientation | Х | | |
| Pregnancy and | Х | | |
| maternity | | | |
| Marriage and civil | Х | | |
| partnership | | | |
| Religion or belief | Х | | |
| Race | Х | | |

If you answer yes to any of the following, you MUST complete the evidence column explaining what information you have considered which has led you to reach this decision.

| Assessment Questions | Yes / No | Please document evidence / any mitigations |
|---|----------|---|
| In consideration of your document development, did you consult with others, for example, external organisations, service users, carers or other voluntary sector groups?) | Yes | Whilst reviewing this policy full consideration was given to ensure that Solent's L&D offer is fully inclusive and accessible to all colleagues. As such this policy has a positive impact on improving inclusion for all colleagues with protected characteristics |
| Have you taken into consideration any regulations, professional standards? | Yes | All programmes delivered are aligned with the appropriate professional standards and are aligned with Trust Values. Full evaluation and quality checks of internal and commissioned provision is undertaken to ensure content is inline with regulatory requirements and professional standards |

Step 3: Review, Risk and Action Plans

| How would you rate the overall level of impact / | Low | Medium | High |
|---|------------------|----------------|------|
| risk to the organisation if no action taken? | | | |
| What action needs to be taken to reduce or eliminate the negative impact? | Continued review | w of provision | |
| Who will be responsible for monitoring and regular review of the document / policy? | L&D team | | |

Step 4: Authorisation and sign off

I am satisfied that all available evidence has been accurately assessed for any potential impact on patients and groups with protected characteristics in the scope of this project / change / policy / procedure / practice / activity. Mitigation, where appropriate has been identified and dealt with accordingly.

| Equality Emma Lampard Date: Assessor: | 26.05.2022 |
|---------------------------------------|------------|
|---------------------------------------|------------|

Additional guidance

| Prote | cted characteristic | Who to Consider | Example issues to consider | Further guidance |
|-------|----------------------------|---|--|---|
| 1. | Disability | A person has a disability if they have a physical or mental impairment which has a substantial and long term effect on that person's ability to carry out normal day today activities. Includes mobility, sight, speech and language, mental health, HIV, multiple sclerosis, cancer | Accessibility Communication formats (visual & auditory) Reasonable adjustments. Vulnerable to harassment and hate crime. | Further guidance can be sought from: Solent Disability Resource Group |
| 2. | Sex | A man or woman | Caring responsibilities Domestic Violence Equal pay Under (over) representation | Further guidance can be sought from: Solent HR Team |
| 3 | Race | Refers to an individual or group of people defined by their race, colour, and nationality (including citizenship) ethnic or national origins. | Communication Language Cultural traditions Customs Harassment and hate crime "Romany Gypsies and Irish Travellers", are protected from discrimination under the 'Race' protected characteristic | Further guidance can be sought from: BAME Resource Group |
| 4 | Age | Refers to a person belonging to a particular age range of ages (eg, 18-30 year olds) Equality Act legislation defines age as 18 years and above | Assumptions based on the age range Capabilities & experience Access to services technology skills/knowledge | Further guidance can be sought from: Solent HR Team |
| 5 | Gender Reassignment | "The expression of gender characteristics that are not stereotypically associated with ones sex at birth" World Professional Association Transgender Health 2011 | Tran's people should be accommodated according to their presentation, the way they dress, the name or pronouns that they currently use. | Further guidance can be sought from: Solent LGBT+ Resource Group |
| 6 | Sexual Orientation | Whether a person's attraction is towards their own sex, the opposite sex or both sexes. | Lifestyle Family Partners Vulnerable to harassment and hate crime | Further guidance can be sought from: Solent LGBT+ Resource Group |
| 7 | Religion and/or belief | Religion has the meaning usually given to it but belief includes religious and philosophical beliefs, including lack of belief (e.g Atheism). Generally, a belief should affect your life choices or the way you live for it to be included in the definition. (Excludes political beliefs) | Disrespect and lack of awareness Religious significance dates/events Space for worship or reflection | Further guidance can be sought from: Solent Multi-Faith Resource Group Solent Chaplain |
| 8 | Marriage | Marriage has the same effect in relation to same sex couples as it has in relation to opposite sex couples under English law. | PensionsChildcareFlexible workingAdoption leave | Further guidance can be sought from: Solent HR Team |
| 9 | Pregnancy and Maternity | Pregnancy is the condition of being pregnant or expecting a baby. Maternity refers to the period after the birth and is linked to maternity leave in the employment context. In non-work context, protection against maternity discrimination is for 26 weeks after giving birth. | Employment rights during pregnancy and post pregnancy Treating a woman unfavourably because she is breastfeeding Childcare responsibilities Flexibility | Further guidance can be sought from: Solent HR team |

Appendix: B

Commercial Sponsorship (in accordance with Standards of Business Conduct for NHS Staff)

Acceptance by staff of commercial sponsorship for attendance at relevant conferences and courses is acceptable but only where the employee seeks permission in advance and the employer is satisfied that the acceptance will not compromise purchasing decisions in any way. This includes all costs associated with the event if they are provided by the 'sponsor'.

Normally the relevant manager or service lead should give permission. However, the Service lead may wish discuss this fully with L&D, in the case of consultant staff.

Companies may, for example, offer to sponsor wholly or partially a post. The employer will not enter into such an arrangement unless it is made abundantly clear to the company concerned that sponsorship will have no effect on the purchasing decision within Solent NHS Trust. Where the sponsorship is accepted, the Trust board will be fully briefed and will be responsible for the establishment of monitoring arrangements to ensure that purchasing decisions are not influenced by the sponsorship agreement.

Under no circumstances should any employee agree to linked deals where sponsorship is linked to the purchase of a particular product or to supply from particular sources.

Appendix: C

Learning Agreement Funded External Education Programmes

(To be completed prior to undertaking any funded external education programme)

This agreement aims to maximise the impact of learning on the service staff deliver to patients within Solent NHS Trust. It essential therefore that managers ensure any formal education and training meets Trust/Service objectives and is linked to the staff members' Personal Development Plan

Prior to completion of the agreement;

- Learners must be able to provide evidence that they are up to date with essential skills training and mentorship update (if applicable)
- Learners should possess the appropriate attitude/values and study skills to be successful in undertaking the programme of study

On completion of the agreement;

- Funding for any external education programme will not be agreed by the Learning & Development Department (L&D) without a completed Learning Agreement.
- A copy of the completed agreement form should accompany all funded external learning applications submitted to L&D
- The completed agreement form should be filed in the staff member's personal folder

| Name | | |
|--|-----|----|
| Dept./CSC | | |
| Course Title | | |
| Course Provider | | |
| Start Date | | |
| Completion Date | | |
| Part of Personal Development Plan | YES | NO |
| Are you enrolled on a degree or master's pathway | YES | NO |

| Dat | Pate enrolled | |
|-----------|--|--|
| Dat | vate enrolleu | |
| Wh | Vhich pathway? | |
| To be | pe completed by the individual: | |
| It is a c | a condition of acceptance on this programme that y | ou agree to meet the following conditions: |
| ı Will: | II: | |
| • | Attend the required study times/days/tutorials is a legitimate reason e.g. sickness or special lea | • |
| • | Submit or participate in the required acade programme schedule. | emic or practical assignments to meet the |
| • | Complete the programme within the designate agreed with my manager and the education/cor | |
| • | Discuss any potential issues regarding progress line manager, prior to any decisions regarding in | |
| • | experience e.g. resources, standard of t | n your opinion of the quality of your learning |
| • | Share learning with the organisation or ward/de | epartment as requested by my line manager. |
| • | Not receive any further funding to support completion has been investigated by manager a programme, which includes non-submission of reasons are legitimate and therefore negate thi | and reported to L&D. If I do not complete the fassignments (Line manager to determine if |

To be completed by authorising manager:

Signed:

I have had a pre meeting with the individual and agree to support them to achieve the learning outcomes of the programme and to enable them to share that learning with the organisation. The following has been agreed/completed;

| • | Rostered | l time of | f as agreed | with th | ne indi | ividual, | to | attend | programn | ne. |
|---|----------|-----------|-------------|---------|---------|----------|----|--------|----------|-----|
|---|----------|-----------|-------------|---------|---------|----------|----|--------|----------|-----|

| • | have agreed | study | / dav | vs (| (as a | р | pro | pria | ate |) |
|---|-------------|-------|-------|------|-------|---|-----|------|-----|---|
| | | | | | | | | | | |

Date:

- To maintain contact with individual regarding progress.
- To contact L&D if the individual needs further support or I have concerns about their progression. (Please contact non-medical L&D administrator on ext.5865)
- To monitor and document the learning outcomes of the programme and provide feedback on the individual and their progress as requested by the programme organisers or L&D.
- To inform L&D if any allocated study leave is reclaimed in accordance with this Learning Agreement

Expected Learning Outcomes (to be jointly documented):

| | e document below the expected learning outcomes or changes in practice, as a result of dance on the programme |
|--------------------------|---|
| | * |
| | * |
| | * |
| | * |
| | * |
| | * |
| | |
| | |
| Please progr neces | Ing Outcomes Achieved (to be jointly documented): e document below the changes in practice and the individual as a result of attendance on the amme (please note this is gathered as part of the on-going training plan monitoring and sary for future funding). |
| | > |
| | > |
| | > |
| | › |
| | › |
| • | > |
| | |
| Signe | d: Date: |

All completed Learning Agreements will be subject to potential audit